

Mapping the roles of our Shared Governance Committees to the Miramar College Strategic Goals

Working Document

2007-2013 San Diego Miramar College Strategic Plan Goals

<p>Goal 1: <i>Focus college efforts on student learning and student success through quality education that is responsive to change</i></p>
<p>Goal 2: <i>Deliver instruction and services in formats and at sites that best meet student needs</i></p>
<p>Goal 3: <i>Enhance the college experience for students and the community by providing campus facilities, programs and student-centered co-curricular activities that celebrate diversity and sustainable practices</i></p>
<p>Goal 4: <i>Initiate and strengthen beneficial partnerships with business and industry, other educational institutions, and the community</i></p>
<p>Goal 5 <i>Refine the college's integrated planning process</i></p>

Strategy	Committee or subcommittee's name <u>Research Subcommittee (RSC)</u> Chair: <u>Daniel Miramontez, Ph.D.</u>	Evidence
1.1 Strengthen and improve review of academic programs with an integrated emphasis on Student Learning Outcomes, core institutional competencies, and alternative instructional delivery systems and methods at the course, program and college level.	<p>-The ongoing development of an annual college-wide research agenda.</p> <p>-Management of internal and external research requests following established protocols.</p>	Committee governance document and minutes
1.2 Enhance student success in basic skills for successful transition into degree applicable and career coursework.	<p>-The ongoing development of an annual college-wide research agenda.</p> <p>-Management of internal and external research requests following established protocols.</p>	Committee governance document and minutes
1.3 Implement curricula and program improvement strategies necessary to ensure students receive the highest quality education.	<p>-The ongoing development of an annual college-wide research agenda.</p> <p>-Management of internal and external research requests following established protocols.</p>	Committee governance document and minutes
1.4 Provide faculty development in instructional & assessment techniques to enhance high quality, successful student learning	Support and facilitation of research and delivery of data and information in instructional programs, student services, administrative services, and outreach/marketing	Committee governance document and minutes
1.5 Improve the effectiveness of institutional operational structures, and student support/services to support student success in retention, transfer, workforce placement and graduation.	<p>-The ongoing development of an annual college-wide research agenda.</p> <p>-Management of internal and external research requests following established protocols.</p>	Committee governance document and minutes
1.6 Adopt culturally relevant, cutting-edge instruction pedagogies, methods and approaches.	-The ongoing development of an annual college-wide research agenda.	Committee governance document and minutes

	-Management of internal and external research requests following established protocols.	
1.7 Develop new instructional programs and student opportunities to expand student learning and preparation for emerging workplace needs by developing service learning and internship opportunities, expanding work experience programs		
2.1 Offer instruction and support services through non-traditional scheduling, delivery methods and locations.	-The ongoing development of an annual college-wide research agenda. -Management of internal and external research requests following established protocols.	Committee governance document and minutes
2.2 Embrace and utilize emerging information technology in delivery of instruction and student services		
2.3 Maintain and upgrade technology for campus administrative and instructional computing services functions through campus technology plan and training.		
2.4 Maintain adequate instructional course offerings and delivery of services while addressing applicable training standards and adhering to the enrollment management allocation model.	-The ongoing development of an annual college-wide research agenda. -Management of internal and external research requests following established protocols.	Committee governance document and minutes
2.5 Maintain quality of campus services to meet student needs by providing professional development opportunities and training for the College's staff.	Support and facilitation of research and delivery of data and information in instructional programs, student services, administrative services, and outreach/marketing.	Committee governance document and minutes

<p>2.6 Foster both internal and external marketing and outreach activities that promote Miramar College's instructional program's and student services.</p>		
<p>3.1 Develop and implement programs and approaches to improve global awareness and student equity to foster a climate and reputation for inclusiveness and sustainability awareness.</p>		
<p>3.2 Focus student and staff recruiting efforts on populations that reflect the diversity of the college service area community.</p>		
<p>3.3 Showcase Miramar College in the community and build external recognition for its location, programming, accessibility, diversity, quality teaching, programs, student centeredness and sustainability awareness.</p>		
<p>3.4 Improve, expand and strengthen Miramar College's web-based presence and information processing systems.</p>	<p>Maintenance of the Research Subcommittee and the Institutional Research webpages.</p>	<p>Committee governance document and minutes</p>
<p>3.5 Expand campus directed outreach, recruitment, marketing, advertising approaches and promotional activities.</p>		
<p>3.6 Facilitate new campus wide construction while maintaining ongoing needs for safety, improvement and quality, and sustainable practices; Continue to work with project architect and campus facilities committee to provide a seamless and smooth transition into the new buildings and other facilities.</p>		

4.1 Partner with academic, business, military and community organizations to explore alternative resources and/or learning opportunities for students, faculty and staff.		
4.2 Increase the involvement and input of business and industry, educational institutions and community in Miramar College's educational activities.		
4.3 Develop systemic outreach to increase Miramar College's visibility within its service area and develop stronger linkages for K-16 student learning & career pathways.		
4.4 Establish a campus process to evaluate and respond to partnership proposals from business, industry and education.		
5.1 Improve and strengthen the internal strategic plan-based planning process as an efficient and accountable process to facilitate transparent campus wide planning, budgeting, and resource allocation	<p>To promote and facilitate a culture of evidence and collaborative inquiry in which accurate data and information are generated and developed into useful information for:</p> <ul style="list-style-type: none"> 1) Institutional assessment 2) Integrated planning 3) Improving student learning and institutional effectiveness 	Committee governance document and minutes
5.2 Develop a process for evaluating and responding to alternate sources of funding.		
5.3 Strengthen coordination with the District to maintain our campus preparedness and equitable, courteous and quality delivery of services that focus on students during challenging state and local budget crises and cutbacks and unexpected catastrophic events.	Collaboration with the San Diego Community College District Office of Institutional Research and Planning.	Committee governance document and minutes

5.4 Continue to refine the campus shared governance structure processes and activities to align with the emerging integrated campus planning model.		
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**Summary report of Research Subcommittee Chair March, 2012
(Accomplishments for Spring 2012)**

- 1) Change subcommittee mission to focus on building a culture of collaborative inquiry while maintaining a culture of evidence.
- 2) Changed subcommittee composition with intention to expand committee membership to reflect our new mission and the growing needs of Miramar in the near future.
- 3) Streamlined research processes to fit the integrated planning process at Miramar:
 - a. Research Agenda (ongoing)
 - b. Environmental Scan-Aligned the purpose of the Environmental Scan to fit with and inform the next iteration of the Educational Master Plan.
 - c. Outcomes reporting-Aligned Strategic Goals 1-3 in Miramar Scorecard to serve as part of the outcomes reporting in the larger Institutional Effectiveness report.
- 4) Refined ad hoc request form and process to fit better within the integrated planning process and reflect our new mission in building a culture of collaborative inquiry.
- 5) Develop Research Subcommittee Webpage.